Building a Powerhouse

Meet 4Front. We've combined proven large-scale cultivation and manufacturing leadership with longstanding retail, regulatory and strategic growth capabilities to create a cannabis company built for the long haul.

> Contact Investor Relations

4FRONT

CBL

Our specialist will answer any questions or provide further information.

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Join our mailing list at www.4frontventures.com to stay updated with 4Front developments, acquisitions, store openings, speaking engagements, and more.

CSE: FFNT OTCQX: FFNTF

www.4frontventures.com

Genetics to consumption

To claim our place in a competitive market, we have developed the operations and facilities needed to grow, process, package, distribute and sell high-quality cannabis products.

From our products to the retail environments we create, our mission is to inspire cannabis customers.



Cultivation

We own or operate five cultivation facilities across three states: Illinois, Massachusetts, and Washington. Our newest cultivation facility in Elma, Wash., boasts yields of more than 400g/sq. ft.

Processing & Manufacturing

Our production division, Brightleaf, owns 20+ brands across more than 300 SKUs, which are distributed to over 60% of Washington's cannabis retailers. Brightleaf's facility in Tumwater, Wash., manufactures more than 100,000 extract cartridges, 200,000 edible packs, and 200,000 pre-rolls per month.*

Retail

Our retail division, Mission, owns or operates 11 dispensaries across seven states

Wellness

Pure Ratios formulates products by combining cannabinoids with Eastern Medicine ingredients. CBD-infused products are sold online, and through specialty retailers nationwide. Pure Ratios recently re-entered the California THC market by partnering with noted cannabis distributor Caliva.

*Brightleaf's facilities in Washington are operated by licensed cannabis tenants, and its brands are manufactured and distributed by one of its licensed cannabis tenants as well.



Experience Matters

From plant genetics to the retail customer experience, we've been developing our capabilities for nearly a decade.

We've brought together some of the best minds in this industry and others - finance, real estate, retail and agriculture — and earned a reputation as efficient operators and thought leaders. Few competitors have the depth of knowledge and operational expertise this team has acquired since being founded in 2011.

Asset Portfolio

States	Cultivating & Processing	Retail
Washington*	3	0
Illinois	1	1
Michigan	0	1
California	1	0
Massachusetts	2	6**
Maryland	0	4***
Pennsylvania	0	3
Arizona	1	1
Arkansas	0	1****
Total	8	17

*4Front owns three licensed dispensary operations in Massachusetts, and has brand licensing and consulting agreements in place with several additional license holders. ***4Front owns one dispensary operation in Maryland, and has brand licensing and management and consulting agreements in place with several additional local license holders. **** Operating as Arkansas Natural Products



Proven capabilities

We've combined proven large-scale cultivation and manufacturing leadership with long-standing retail, regulatory and strategic growth capabilities to create a cannabis company built for the long haul.

Successfully scaling production, distribution and sales in our chosen markets.



Experienced, Committed Leadership

Our leadership team has invested meaningful dollars, has "skin in the game," and boasts deep experience across cannabis and other industries finance, real estate, and multilocation retail/hospitality.



Battle-Tested Operating Capabilities

Accumulating assets is easy; operating them is damn hard. From cultivation to customer experience, we have spent years honing our battle-tested and scalable capabilities.



Base & Smart Buying smartly and building

greatly—our team is focused on developing a significant and manageable recreationalleaning asset base, aligned with building for the mass market.

Magnet for Talent

People are our most important asset. Ideas are the easy part; it's having a team effectively execute that sets companies apart. 4Front has already attracted successful executives from other industries to join its ranks and help it scale.